

1	THE MUNICIPALITY OF THORNE		
2	BUDGET ESTIMATES		
3	OPERATING ACTIVITIES FOR FISCAL PURPOSES		
4	PERIOD ENDED DECEMBER 31, 2021		
5			
6		Budget 2021	%
7			
8	REVENUE		
9	Tax revenue	842,931	67.40%
10	Grants in lieu of taxes	2,084	0.17%
11	Transfers	352,636	28.20%
12	Assessment of rights	40,260	3.22%
13	Fines	800	0.06%
14	Interest	9,734	0.78%
15	Other revenue	2,200	0.18%
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17		1,250,645	
18			
19	OPERATING EXPENSES		
20	General administration	408,919	31.28%
21	Public security	232,359	17.78%
22	Transportation	445,720	34.10%
23	Environmental health	109,976	8.41%
24	Urban planning and regional development	52,897	4.05%
25	Recreational and cultural activities	10,774	0.82%
26	Costs of financing	8,500	0.65%
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28		1,269,145	
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31	Surplus (deficit) for the period before reconciliation	(18,500)	
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33	RECONCILIATION		
34	Appropriations		
35	Investing activities (Capital assets)	(38,000)	2.91%
36	Unappropriated accumulated surplus	56,500	
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38		18,500	
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41	Surplus (deficit) for the year	0	
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61	THE MUNICIPALITY OF THORNE	
62	BUDGET ESTIMATES	
63	ANALYSIS OF REVENUE	
64	PERIOD ENDED DECEMBER 31, 2021	
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66		Budget 2021
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68	TAX REVENUE	
69	Taxable valuation of \$131,200,300 x \$0.64/\$100 (\$0.63/\$100 in 2020)	839,681
70	Agence 9-1-1***	3,250
71		842,931
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73		
74	GRANTS IN LIEU OF TAXES	
75	Government of Quebec	
76	Public lands grant	2,084
77		
78		
79	TRANSFERS	
80	Conditional transfers	
81	Road maintenance grant	317,012
82	Road improvement grant	25,000
83	Recycling grant	2,406
84	Garbage grant	4,000
85	Special grants	4,218
86		352,636
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88		
89	SERVICES PROVIDED	
90	Snow removal	975
91		
92		
93	ASSESSMENT OF RIGHTS	
94	Licences and permits	2,500
95	Transfer duties	23,000
96	Dump fees	12,000
97	Trailer permits	2,760
98		40,260
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100		
101	FINES	
102	MRC fines	800
103		
104		
105	INTEREST	
106	Interest on tax arrears	9,734
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108		
109	OTHER REVENUE	
110	Other revenue	1,200
111	Scrap metal	1,000
112		2,200
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122	BUDGET ESTIMATES	
123	ANALYSIS OF EXPENSES	
124	PERIOD ENDED DECEMBER 31, 2021	
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126		Budget 2021
127		
128	GENERAL ADMINISTRATION	
129	Legislation	
130	Mayor and Councillors - remuneration	44,384
131	Mayor and Councillors - allowance	22,192
132	Mayor and Councillors - employer's share	3,550
133	Mayor and Councillors - travel, convention, representation	3,500
134	Mayor and Councillors - code books	500
135		74,126
136		
137	Financial and administrative management	
138	Director general - salary	55,125
139	Director general - overtime	2,940
140	Director general - employee benefits	8,317
141	Director general - pension plan (4%)	2,322
142	Director general - travel and convention	2,750
143	Director general - training	1,000
144	Assistant secretary - wages/overtime	35,700
145	Assistant secretary - employer's share	5,050
146	Assistant secretary - pension plan (4%)	1,428
147	Assistant - travel	800
148	Assistant - training	1,000
149	Association fees and bond	1,675
150	Audit fee	13,000
151	Accounting support services	15,614
152	Telephone and internet	3,200
153	Communication - license	1,200
154	Communication - maintenance and upgrade	300
155	Postage	2,400
156	Public notices	2,500
157	Website	1,900
158	Office supplies	5,000
159	Deeds	340
160	Software maintenance contract	5,000
161	Office equipment maintenance and lease	3,000
162	Office maintenance	1,200
163	Insurance on contents	450
164	Csst annual fee	65
165	Rent	8,000
166	Cell phones	925
167	Computer upgrade	1,000
168	By-law review	5,000
169	Backup fees	1,550
170		189,751
171		
172	Assessment	
173	M.R.C. share - assessment	56,080
174		
175		
176	Election	
177		10,500
178		
179		
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184	PERIOD ENDED DECEMBER 31, 2021	
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186		Budget 2021
187		
188	GENERAL ADMINISTRATION (continued)	
189	Other	
190	Legal fees and tax collection costs	10,000
191	Liability insurance	4,650
192	Errors and omissions insurance	575
193	M.R.C. share - administration	60,937
194	F.Q.M. fees	1,050
195	Donations	1,250
196		78,462
197		
198	Total administration	408,919
199		
200		
201	PUBLIC SECURITY	
202	Police protection	
203	Government of Quebec	111,191
204		
205	Fire protection	
206	Firemen recognition	4,000
207	Fire chief wages	42,000
208	Fire chief benefits	5,850
209	Firemen wages	8,000
210	Fire - intermunicipal agreement (fire calls)	5,000
211	Firemen training remuneration	7,920
212	Firemen course fees	17,600
213	Firemen - employer's share	700
214	Fire chief and firemen - travel	500
215	Fire hall - hydro (60%)	2,650
216	Fire hall - heat (60%)	3,500
217	Fire hall - insurance	2,800
218	Fire hall - maintenance	1,200
219	Fire equipment maintenance	3,000
220	Fire vehicles - fuel	1,000
221	Fire vehicles - licenses	3,500
222	Fire vehicles - insurance	2,550
223	Fire vehicles - maintenance	4,000
224	Fire supplies	2,000
225	Firemen equipment	6,655
226	Fire telephone	1,500
227	Emergency telephone - 911***	4,200
228	Fire - M.R.C. share	10,915
229	House inspections	2,000
230	Recovery - Otter Lake	(29,023)
231		114,017
232		
233	Other	
234	Animal control - M.R.C. share	5,951
235	Beaver control	1,200
236		7,151
237		
238	Total public security	232,359
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244	PERIOD ENDED DECEMBER 31, 2021		
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246		Budget 2021	
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248	TRANSPORTATION		
249	Municipal roads		
250	Wages	121,000	
251	Employer's share	17,600	
252	Pension plan (4%)	4,840	
253	Travel expense	2,000	
254	Culverts	10,000	
255	Calcium	2,000	
256	Equipment rentals/brushing	10,000	
257	Sand, gravel and asphalt	20,000	
258	Vehicles - fuel	25,000	
259	Vehicles - licences	6,000	
260	Vehicles - insurance	2,000	
261	Vehicles and equipment - maintenance	40,000	
262	Garage - insurance (40%)	2,350	
263	Garage - electricity (40%)	1,400	
264	Garage - heat	2,200	
265	Garage - maintenance	4,000	
266	Training	1,000	
267	Road supplies and tools	7,500	
268	Civic number supplies	500	
269	Professional services - used for MTQ special project	2,000	
270	MRC share - engineering services	8,826	
271		290,216	
272			
273	Snow removal		
274	Contract	145,854	
275			
276	Street lighting		
277	Electricity	7,650	
278			
279	Traffic		
280	Road signs	2,000	
281			
282	Total transportation	445,720	
283			
284			
285	ENVIRONMENTAL HEALTH		
286	Domestic garbage		
287	Wages	18,375	
288	Employer's share	2,572	
289	Waste disposal contract	32,000	
290	Supplies and fees	3,500	
291	Waste management - M.R.C. share	10,707	
292	Solar power waste transfer station	1,500	
293	Transfer site clean-up	10,000	
294		78,654	
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304	PERIOD ENDED DECEMBER 31, 2021	
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306		Budget 2021
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308	ENVIRONMENTAL HEALTH (continued)	
309	Secondary materials	
310	Recycling - wages and benefits	20,947
311	Recycling - pickup	10,000
312	Recycling - pickup (other)	375
313		31,322
314		
315	Total environmental health	109,976
316		
317		
318	URBAN PLANNING AND REGIONAL DEVELOPMENT	
319	M.R.C. share - planning	35,873
320	Association fees (COMBEQ)	399
321	Building permits and supplies	500
322	Course fees and training	500
323	By-law enforcement officer - travel	600
324	By-law enforcement officer - contract	13,000
325	By-law enforcement officer - employee benefits	1,725
326	Committees	300
327		
328	Total urban planning and regional development	52,897
329		
330		
331	RECREATIONAL AND CULTURAL ACTIVITIES	
332	Recreation expense	5,000
333	Outdoor toilet expense	2,000
334	Library	2,074
335	Educational bursary	1,000
336	Cultural	200
337	Picnic furniture	500
338		
339	Total recreational and cultural activities	10,774
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341		
342	COSTS OF FINANCING	
343	Other costs of financing	
344	Bank charges/other interest charges	8,500
345		
346	Total costs of financing	8,500
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349	APPROPRIATIONS	
350	Investing activities	
351	Pressure washer	4,000
352	Rink	34,000
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354	Total investing activities	38,000
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