

1	<b>THE MUNICIPALITY OF THORNE</b>		
2	<b>BUDGET ESTIMATES</b>		
3	<b>OPERATING ACTIVITIES FOR FISCAL PURPOSES</b>		
4	<b>PERIOD ENDED DECEMBER 31, 2020</b>		
5			
6		<b>Budget 2020</b>	<b>%</b>
7			
8	<b>REVENUE</b>		
9	Tax revenue	828,294	67.38%
10	Grants in lieu of taxes	1,686	0.14%
11	Transfers	345,912	28.14%
12	Assessment of rights	41,380	3.37%
13	Interest	8,955	0.73%
14	Other revenue	3,000	0.24%
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16		<b>1,229,227</b>	
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18	<b>OPERATING EXPENSES</b>		
19	General administration	382,584	31.12%
20	Public security	217,148	17.67%
21	Transportation	448,699	36.50%
22	Environmental health	81,437	6.63%
23	Urban planning and regional development	54,971	4.47%
24	Recreational and cultural activities	10,250	0.83%
25	Costs of financing	5,553	0.45%
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27		<b>1,200,642</b>	
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30	<b>Surplus (deficit) for the period before reconciliation</b>	<b>28,585</b>	
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32	<b>RECONCILIATION</b>		
33	<b>Financing</b>		
34	Payment of long term debt	(18,585)	1.51%
35			
36	<b>Appropriations</b>		
37	Investing activities (Capital assets)	(10,000)	0.81%
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40		<b>(28,585)</b>	
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43	<b>Surplus (deficit) for the year</b>	<b>0</b>	
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61	<b>THE MUNICIPALITY OF THORNE</b>	
62	<b>BUDGET ESTIMATES</b>	
63	<b>ANALYSIS OF REVENUE</b>	
64	<b>PERIOD ENDED DECEMBER 31, 2020</b>	
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66		<b>Budget 2020</b>
67		
68	<b>TAX REVENUE</b>	
69	Taxable valuation of \$131,475,200 x \$0.63/\$100 (\$0.62/\$100 in 2019)	<b>828,294</b>
70		
71	<b>GRANTS IN LIEU OF TAXES</b>	
72	<b>Government of Quebec</b>	
73	Public lands grant	<b>1,686</b>
74		
75	<b>TRANSFERS</b>	
76	<b>Conditional transfers</b>	
77	Road maintenance grant	317,012
78	Road improvement grant	25,000
79	Recycling grant	900
80	Garbage grant	3,000
81		
82		<b>345,912</b>
83		
84	<b>SERVICES PROVIDED</b>	
85	Fire services - other municipalities	2,000
86		
87		<b>2,000</b>
88		
89	<b>ASSESSMENT OF RIGHTS</b>	
90	Licences and permits	2,500
91	Transfer duties	25,000
92	Dump fees	11,000
93	Trailer permits	2,880
94		
95		<b>41,380</b>
96		
97	<b>FINES</b>	
98	MRC fines	<b>100</b>
99		
100		
101	<b>INTEREST</b>	
102	Interest on tax arrears	<b>8,955</b>
103		
104		
105	<b>OTHER REVENUE</b>	
106	Other revenue	2,000
107	Scrap metal	1,000
108		
109		<b>3,000</b>
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121	<b>THE MUNICIPALITY OF THORNE</b>	
122	<b>BUDGET ESTIMATES</b>	
123	<b>ANALYSIS OF EXPENSES</b>	
124	<b>PERIOD ENDED DECEMBER 31, 2020</b>	
125		
126		<b>Budget 2020</b>
127		
128	<b>GENERAL ADMINISTRATION</b>	
129	<b>Legislation</b>	
130	Mayor and Councillors - remuneration	41,860
131	Mayor and Councillors - allowance	20,930
132	Mayor and Councillors - employer's share	3,388
133	Mayor and Councillors - Csst	200
134	Mayor and Councillors - travel, convention, representation	3,500
135	Mayor and Councillors - code books	500
136		
137		
138		<b>70,378</b>
139		
140	<b>Financial and administrative management</b>	
141	Director general - salary	52,500
142	Director general - overtime	2,800
143	Director general - employee benefits	7,812
144	Director general - pension plan (4%)	2,232
145	Director general - travel and convention	2,750
146	Director general - training	1,000
147	Assistant secretary - wages/overtime	34,000
148	Assistant secretary - employer's share	4,760
149	Assistant secretary - pension plan (4%)	1,360
150	Assistant - travel	800
151	Assistant - training	1,000
152	Association fees and bond	1,650
153	Audit fee	12,500
154	Accounting support services	13,925
155	Telephone and internet	3,300
156	Communication - license	1,200
157	Communication - maintenance and upgrade	300
158	Postage	2,400
159	Public notices	2,500
160	Website	1,000
161	Office supplies	2,300
162	Deeds	340
163	Software maintenance contract	4,750
164	Office equipment maintenance and lease	2,800
165	Office maintenance	1,200
166	Insurance on contents	250
167	Csst annual fee	65
168	Rent	7,000
169	Cell phones	900
170	Computer upgrade	3,000
171		
172		<b>172,394</b>
173		
174	<b>Assessment</b>	
175	M.R.C. share - assessment	<b>53,233</b>
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183	<b>ANALYSIS OF EXPENSES</b>		
184	<b>PERIOD ENDED DECEMBER 31, 2020</b>		
185			
186		<b>Budget 2020</b>	
187			
188	<b>GENERAL ADMINISTRATION (continued)</b>		
189	<b>Other</b>		
190	Legal fees and tax collection costs	14,000	
191	Liability insurance	4,600	
192	Errors and omissions insurance	570	
193	M.R.C. share - administration	65,109	
194	F.Q.M. fees	1,050	
195	Donations	1,250	
196			
197		<b>86,579</b>	
198			
199	<b>Total administration</b>	<b>382,584</b>	
200			
201			
202	<b>PUBLIC SECURITY</b>		
203	<b>Police protection</b>		
204	Government of Quebec	<b>107,072</b>	
205			
206	<b>Fire protection</b>		
207	Firemen recognition	4,000	
208	Fire chief wages	42,432	
209	Fire chief benefits	5,940	
210	Firemen wages	12,500	
211	Fire - intermunicipal agreement (fire calls)	5,000	
212	Firemen training remuneration	7,500	
213	Firemen course fees	5,500	
214	Firemen - employer's share	700	
215	Fire chief and firemen - travel	500	
216	Fire hall - hydro (60%)	2,350	
217	Fire hall - heat (60%)	5,700	
218	Fire hall - insurance	1,000	
219	Fire hall - maintenance	1,500	
220	Fire equipment maintenance	3,000	
221	Fire vehicles - fuel	1,000	
222	Fire vehicles - licenses	3,250	
223	Fire vehicles - insurance	2,450	
224	Fire vehicles - maintenance	3,000	
225	Fire supplies	1,800	
226	Firemen equipment	8,000	
227	Fire telephone	1,500	
228	Emergency telephone - 911	1,500	
229	Fire - M.R.C. share	10,612	
230	House inspections	2,000	
231	Recovery - Otter Lake	(29,023)	
232		<b>103,711</b>	
233			
234	<b>Other</b>		
235	Animal control - M.R.C. share	5,165	
236	Beaver control	1,200	
237		<b>6,365</b>	
238			
239	<b>Total public security</b>	<b>217,148</b>	
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243	<b>ANALYSIS OF EXPENSES</b>		
244	<b>PERIOD ENDED DECEMBER 31, 2020</b>		
245			
246		<b>Budget 2020</b>	
247			
248	<b>TRANSPORTATION</b>		
249	<b>Municipal roads</b>		
250	Wages	108,000	
251	Employer's share	15,120	
252	Pension plan (4%)	4,160	
253	Travel expense	2,000	
254	Culverts	3,500	
255	Calcium	6,000	
256	Equipment rentals/brushing	10,000	
257	Sweeping	4,200	
258	Sand, gravel and asphalt	43,000	
259	Vehicles - fuel	25,000	
260	Vehicles - licences	5,700	
261	Vehicles - insurance	3,000	
262	Vehicles and equipment - maintenance	41,000	
263	Garage - insurance (40%)	700	
264	Garage - electricity (40%)	1,600	
265	Garage - heat	3,900	
266	Garage - maintenance	2,000	
267	Training	1,000	
268	Road supplies and tools	7,500	
269	Civic number supplies	500	
270	Professional services	2,000	
271	MRC share - engineering services	6,183	
272			
273		<b>296,063</b>	
274			
275	<b>Snow removal</b>		
276	Contract	<b>142,036</b>	
277			
278	<b>Street lighting</b>		
279	Electricity	<b>8,600</b>	
280			
281	<b>Traffic</b>		
282	Road signs	<b>2,000</b>	
283			
284	<b>Total transportation</b>	<b>448,699</b>	
285			
286			
287	<b>ENVIRONMENTAL HEALTH</b>		
288	<b>Domestic garbage</b>		
289	Wages	19,020	
290	Employer's share	2,663	
291	Waste disposal contract	19,000	
292	Supplies and fees	3,500	
293	Waste management - M.R.C. share	8,104	
294	Solar power waste transfer station	1,500	
295			
296		<b>53,787</b>	
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304	<b>PERIOD ENDED DECEMBER 31, 2020</b>		
305			
306		<b>Budget 2020</b>	
307			
308	<b>ENVIRONMENTAL HEALTH (continued)</b>		
309	<b>Secondary materials</b>		
310	Recycling - wages and benefits		21,600
311	Recycling - pickup		5,800
312	Recycling - pickup (other)		250
313			
314			<b>27,650</b>
315			
316	<b>Total environmental health</b>		<b>81,437</b>
317			
318			
319	<b>URBAN PLANNING AND REGIONAL DEVELOPMENT</b>		
320	M.R.C. share - planning		38,966
321	Association fees (COMBEQ)		425
322	Building permits and supplies		500
323	Course fees and training		500
324	By-law enforcement officer - travel		600
325	By-law enforcement officer - contract		12,000
326	By-law enforcement officer - employee benefits		1,680
327	Committees		300
328			
329	<b>Total urban planning and regional development</b>		<b>54,971</b>
330			
331			
332	<b>RECREATIONAL AND CULTURAL ACTIVITIES</b>		
333	Recreation expense		5,000
334	Outdoor toilet expense		2,000
335	Library		1,500
336	Educational bursary		1,000
337	Cultural		200
338	Park/rink insurance		50
339	Picnic furniture		500
340			
341	<b>Total recreational and cultural activities</b>		<b>10,250</b>
342			
343			
344	<b>COSTS OF FINANCING</b>		
345	<b>Other costs of financing</b>		
346	Interest - Case Backhoe		21
347	Interest - Fire vehicle		32
348	Bank charges/other interest charges		5,500
349			
350	<b>Total costs of financing</b>		<b>5,553</b>
351			
352			
353	<b>FINANCING</b>		
354	Capital payments - backhoe		8,274
355	Capital payments - fire vehicle		10,311
356			
357	<b>Total financing</b>		<b>18,585</b>
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363	<b>ANALYSIS OF EXPENSES</b>	
364	<b>PERIOD ENDED DECEMBER 31, 2020</b>	
365		
366		<b>Budget 2020</b>
367		
368	<b>APPROPRIATIONS</b>	
369	<b>Investing activities</b>	
370	Garage doors	10,000
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372	<b>Total investing activities</b>	<b>10,000</b>
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